



# Implementation Chart

D1 Implementation Chart

D2 Goals and Strategies Charts by Topic Area

## D1 Implementation Chart

The Implementation Chart in this Appendix presents the Plan’s recommended strategies organized by topic areas. The chart offers an overall view of the Plan and makes it easy to assess the scope of strategies in any one topic area. These strategies, explained and listed in Chapter 5: Goals, Policies & Strategies, are gathered in one place here with other information helpful to implementation as described below. The Town can use this chart to plan ahead, assign tasks, and pursue funding. This chart can become an annual “report card” to track and report progress on Plan implementation. This information is also intended to assist departments, as well as boards, commissions, and committees, to anticipate the work under their purview. **It is important to note that the strategy descriptions have been condensed and abbreviated for readability and that Chapter 5 is the location for the full text of all of the Plan strategies.**

### The Chart

The Implementation Chart offers the following information:

#### Goal #

Goals addressed by this strategy are listed here

#### Strategy #

All strategies are numbered and organized by topic area.

#### Strategy/Action Summary

The descriptions are condensed here. See Chapter 5 for the full details on each strategy. Yellow highlights indicate strategies that are immediate action items.

#### Lead Implementer/Possible Collaborators

Lead implementer is indicated in bold and highlighted in green. Other parties who may collaborate or participate in implementation are listed on the line below, unhighlighted. These are suggestions and follow-up to gauge interest, and roles will need to be clarified with these parties as strategies are implemented. See the Stakeholders/Possible Collaborators key below for all parties listed.

#### Growth Cap Invest

Indicates whether this is a Municipal Growth-related Capital Investment (Y/N)

#### Cost Estimate/Staffing

Indicates estimated cost, if known, as well as estimate of staff and volunteer time. \*See note in the capacity section of Chapter 7 for more information on Town capacity related to estimated staff and resident volunteer time.

S = Town of York staff time\*

S/V = staff and volunteer time\*

C = Consultant

FTE = Town staff Full-Time Equivalent – suggested additional capacity/shared staff position needed

PTE = Town staff Part-Time Equivalent – suggested additional capacity/shared staff position needed

### **Possible Funding Sources/Partners**

Suggestions for funding sources or partners with funding/staff/expertise resources at time of Plan writing (April 2022). Note that these are suggestions, and no confirmation has been made about actual funding or other resources available.

### **Timing**

Immediate (0-1 yr) = 1

Near-term (1-3 yrs) = 2

Medium-term (3-6 yrs) = 3

Long-term (6-10 yrs) = 4

On-going = Indicates a strategy will take many years or continuous work for implementation

## Stakeholders/Possible Collaborators Key:

*Implementing Parties, Possible Funding/Resources Partners, Collaborators*

A/B/D: Builders and Developers  
 AO: Assessor's Office (Tax Assessor)  
 BO: Businesses and Business Owners  
 BPC: Bike and Pedestrian Committee  
 BPL: Maine Bureau of Parks and Lands  
 BC: Budget Committee  
 BWH: Beginning with Habitat  
 CC: Conservation Commission  
 CAL: Center for Active Living  
 CEO: Code Enforcement Office  
 CHC: Community Housing Committee  
 Comm Gard: York Community Garden  
 Comm orgs: grass roots, non-profits, social organizations  
 DPW: Department of Public Works  
 DRB: Design Review Board  
 EDC: Economic Development Committee  
 Emerg. Resp: Town emergency response entities  
 ESC: Energy Steering Committee  
 Fish: Commercial fishermen  
 GIS: York GIS  
 GWRLT: Great Works Regional Land Trust  
 H/L/P: Home, land, property owners  
 HB: Harbor Board  
 HDC: Historic District Commission  
 KACTS: Kittery Area Comprehensive Transportation System MPO  
 KWD: Kittery Water District  
 LWCF: Land and Water Conservation Fund  
 MFT: Maine Farmland Trust  
 MFS: Maine Forest Service  
 MaineDOT: Maine Department of Transportation  
 MEO: Maine Energy Office  
 MHPC: Maine Historic Preservation Commission  
 MH: Maine Housing  
 MtA2C: Mt A to the Sea  
 MtASC: Mt A Steering Committee  
 N: York's neighbors/region  
 OYHS: Old York Historical Society  
 PB: Planning Board  
 P&R: Parks & Rec  
 P: Planning Department  
 RC: Recycling Committee  
 Res: York residents  
 RTP: Recreational Trails Program  
 S: Selectboard

SC: Shellfish Commission  
 SchD: York School Department and Superintendent  
 SchC: York School Committee  
 SMPDC: Southern Maine Planning and Development Commission  
 SMSWG: Southern Maine Stormwater Working Group  
 State: State of Maine agencies/programs  
 SWCD: Soil and Water Conservation District  
 TM: York Town Manager  
 TofY: Town of York (including any/all departments and staff and possible future sustainability coordinator)  
 Tourism: Hospitality and tourism  
 UME: University of Maine Extension  
 VRC: Village Revitalization Committee  
 WSR: York River Wild & Scenic River Designation  
 YAE: York Adult Education  
 VBC: Village Business Committees  
 YBFD: York Beach Fire Department  
 YCSA: York Community Services Association  
 YH: York Hospital  
 YHA: York Housing Authority  
 YVFD: York Village Fire Department  
 YLT: York Land Trust  
 YPD: York Police Department  
 YPL: York Public Library  
 YRCA: York Ready for Climate Action (formerly York Ready for 100)  
 YRCC: York Regional Chamber of Commerce  
 YSD: York Sewer District  
 YWD: York Water District

# IMPLEMENTATION CHART

GOAL (#)	STRATEGY (#)	STRATEGY/ ACTION SUMMARY	LEAD IMPLEMENTER POSSIBLE COLLAB.	GROWTH CAP INVEST	COST ESTIMATE/ STAFFING	POSSIBLE FUNDING SOURCES / PARTNERS	TIMING
<b>1. HISTORY + ARCHAEOLOGY</b>							
8	<b>1.1</b>	Support an inventory and general assessment of historic resources in the town.	<b>HDC</b> OYHS, MHPC	N	S/V to start; inventory as possible school/ community project; C for assessment \$ TBD	WSR, Historic Preservation Fund Grant, Certified Local Government Grant, National Trust for Historic Preservation, Maine Community Foundation Community Building Grant	2, on-going
8	<b>1.2</b>	Support efforts to identify high priority properties for protection, conservation, and acquisition.	<b>HDC</b> OYHS, Comm orgs, BO	N	S/V, possible C \$ TBD	Same as above	2, on-going
8	<b>1.3</b>	Support a regular outreach program, conducted by the Historic District Commission or other entity, to contact owners of historic properties.	<b>HDC</b> OYHS, AO	N	Additional shared FTE for all strategies in this topic area	WSR, Historic Preservation Fund Grant, Certified Local Government Grant, Daughters of the American Revolution Grant, Maine Community Foundation Community Building Grant	2, on-going
8	<b>1.4</b>	Use the historic inventory and general assessment, as well as feedback from any property owner surveys, to inform Town policies.	<b>HDC, P</b> OYHS, MHPC	N	S/V		3
8	<b>1.5</b>	Support the formation of a new organization or expand the mission of an existing non-profit.	<b>HDC</b> P, OYHS, MHPC	N	S/V, shared FTE for education, marketing, programming	WSR	2
8	<b>1.6</b>	Support the expansion of historic resources, histories, and destinations for visitor and resident activities in York through local and regional collaborations.	<b>HDC</b> OYHS, Comm orgs, BO	N	Shared FTE for these strategies	WSR, Historic Preservation Fund Grant, Certified Local Government Grant, Save America's Treasures Grant, Paul Bruhn Historic Revitalization Grant, Daughters of the American Revolution Grant, Belvedere Historic Preservation Grant, Maine Community Foundation Community Building Grant	2
8	<b>1.7</b>	Evaluate the local Historic Tax Credit application process and consider streamlining or simplifying the requirements.	<b>HDC</b> OYHS, AO	N	S/V		2
8	<b>1.8</b>	Consider expanding the York Center Historic District.	<b>HDC, P, PB</b> OYHS, AO	N	S/V		2

Yellow highlights indicate strategies that are immediate action items.  
 See Stakeholders/Possible Collaborators Key on pages 4-5 for list of abbreviations used in this table.  
 Strategy/Action Summary: Strategy descriptions are condensed here. Go to Chapter 5 for full details on each strategy.  
 Lead Implementer/Possible Collab.: Lead implementer is indicated in bold and highlighted in green.  
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 Ongoing = indicates a strategy will take many years or continuous work for implementation

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<b>1. HISTORY + ARCHAEOLOGY (CONT.)</b>							
8	<b>1.9</b>	Consider increasing Town administrative and other support for the Historic District Commission.	<b>TM, S, HDC</b>	N	FTE shared between all board/ commission support		2
8	<b>1.10</b>	Support the reactivation of the Historic Markers initiative.	<b>HDC</b> OYHS	N	\$50,000 to start - repair of existing, create new, mapping	WSR, Historic Preservation Fund Grant, Certified Local Government Grant, Save America's Treasures Grant, Daughters of the American Revolution Grant, Maine Community Foundation Community Building Grant	3
8	<b>1.11</b>	Work with local and state archaeologists to determine priority sites (historic and prehistoric).	<b>HDC</b> P, OYHS, MHPC	N	S/V	WSR	3, on-going
8	<b>1.12</b>	Join state-wide efforts to address how to protect architectural and archaeological resources in low lying areas.	<b>HDC</b> P, OYHS, MHPC	N	S/V	DACF Coastal Community Planning Grant Program, GOPIF Community Action Grant, Island Institute ShoreUp Maine Grant, WSR, Historic Preservation Fund Grant, Certified Local Government Grant, Maritime Heritage Grant, Save America's Treasures Grant, Paul Bruhn Historic Revitalization Grant, Daughters of the American Revolution Grant, Maine Community Foundation Community Building Grant	2
8, 19	<b>1.13</b>	Partner with local non-profits such as the York Land Trust to preserve important archaeological sites in York.	<b>HDC</b> YLT, OYHS, Comm orgs	N	S/V, possible site acquisition/ easement \$ needed	WSR, Historic Preservation Fund Grant, Certified Local Government Grant, Save America's Treasures Grant, Paul Bruhn Historic Revitalization Grant, Daughters of the American Revolution Grant, Belvedere Historic Preservation Grant, Maine Community Foundation Community Building Grant, 1772 Foundation Grant, Davis Foundation Grant, Elsie and William Viles Foundation Grants	2, on-going
8	<b>1.14</b>	Amend ordinances to require subdivision or non-residential development projects to take appropriate measures to protect known historic archeological sites and areas sensitive to prehistoric archaeology.	<b>HDC, P, PB</b> MHPC	N	S	WSR	3
8	<b>1.15</b>	Amend land use ordinances to strengthen requirements for the Planning Board to incorporate maps and information provided by the MHPC into its review process.	<b>HDC, P, PB</b> MHPC	N	S	WSR	3

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<b>2. NATURAL RESOURCES</b>							
3-7, 16, 17, 19	<b>2.1</b>	Amend ordinances to require subdivision Work with conservation orgs to identify high priority natural resources to be conserved or protected.	<b>CC</b> P, P&R, YLT, MtASC, MtA2C, SMPDC, BWH, State	N	S/V	MtASC, MtA2C, YLT, SMPDC, State, SWCD	2, on-going
3-6, 6, 17	<b>2.2</b>	Support the protection and conservation of high priority natural resources.	<b>CC</b> P, PB, P&R, S, MtASC, MtA2C, YLT, SMPDC, State, YWD, KWD, N	N	S/V; possible \$ or partners for land acquisition	MtASC, MtA2C, YLT, SMPDC, GWRLT, State, N, MFT, Land for Maine's Future, DACF Coastal Community Planning Grant Program, GOPIF Community Action Grant, Maine Natural Resources Conservation Program, Drinking Water State Revolving Fund, DECH Source Water Protection Grant, EPA Healthy Communities Grant, USDA Conservation Innovation Grant, WSR	2, on-going
3-7, 11, 16, 19	<b>2.3</b>	Establish a program to track and monitor land conservation and coordinate YWD and KWD for permanent protection.	<b>CC</b> P, AO, YLT, YWD, KWD	N	S/V	CC, YLT, YWD, KWD, WSR	2
3-7 11, 16-19	<b>2.4</b>	Establish a program to track and monitor land conservation and coordinate YWD and KWD for permanent protection.	<b>CC</b> P, AO, YLT, YWD, KWD	N	S/V	CC, YLT, YWD, KWD, WSR	2
4-6	<b>2.5</b>	Identify key wildlife corridors, consider integrating info into local resource protection approaches.	<b>CC</b> P, P&R, MtA2C, YLT, SMPDC, BWH, State	N	S/V, possible C \$ TBD	MtA2C, YLT, SMPDC, BWH, State, WSR	3, on-going
3-5, 7, 16, 17, 19	<b>2.6</b>	Evaluate the Town's existing OSCS Zoning to better serve preservation of natural resources.	<b>P, PB</b> CC, YLT, MtA2C	N	S/V, possible C \$ TBD	SMPDC, N, State, WSR	1
3-5, 7, 16, 17, 19	<b>2.7</b>	Consider establishing standards and review for construction not already reviewed thru site plan/subdivision.	<b>P, PB, CEO</b>	N	S/V	SMPDC, N, State, WSR	2
3-7 16, 17, 19	<b>2.8</b>	Ensure all PB decisions optimize conservation while enabling development that has minimal environmental impacts.	<b>PB</b> P	N	S/V	WSR	2, on-going
4, 5, 7, 13	<b>2.9</b>	Consider prioritizing non-residential development related to natural resource-based businesses and services.	<b>P</b> PB	N	S/V	SMPDC, N, State	3, on-going
3, 4, 6	<b>2.10</b>	Amend land use ordinances to incorporate stormwater runoff performance standards.	<b>PB, P, CEO</b>	N	S/V	SMPDC, N, State, WSR	3

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<b>2. NATURAL RESOURCES (CONT.)</b>							
3-6, 16	<b>2.11</b>	Explore applicability of the Shoreland Overlay Zone and needed changes re: 2018 York River Watershed Study.	<b>P, PB</b>	N	S/V	SMPDC, N, State, WSR	2, on-going
3, 16, 18	<b>2.12</b>	Continue to protect public drinking supplies through the YWPOD and other mechanisms.	<b>CEO</b> P, PB, YWD, KWD	N	S/V	YWD, KWD	on-going
4, 5, 6	<b>2.13</b>	Continue to build protections for Scenic Points and Scenic Routes.	<b>CC</b> PB	N	S/V	SMPDC, N, State, WSR	on-going
5, 13	<b>2.14</b>	Evaluate/improve Farm Enterprise Overlay District to make more attractive to farmers.	<b>P, PB</b> Res	N	S/V	MFT, State	3
5, 13	<b>2.15</b>	Evaluate ordinances to clearly define/ permit roadside stands, greenhouses, and pick-your-own operations.	<b>P, PB, CEO</b> S, Res	N	S/V	MFT, State	3
5, 18	<b>2.16</b>	Evaluate/amend ordinances to clearly define/encourage small-scale farming and community gardening.	<b>P, PB</b> Comm Gard, Res	N	S/V	MFT, State	3
5	<b>2.17</b>	Require development applications identify areas of prime farmland soils and that they remain open space as practicable.	<b>P</b> PB	N	S/V	MFT, State	3
5	<b>2.18</b>	Consult with MFS district forester when developing land use regs pertaining to forest management.	<b>P</b>	N	S/V	MFS, State	on-going
5	<b>2.19</b>	Consult with Soil and Water Conservation District staff when developing land use regs pertaining to agricultural management.	<b>P</b>	N	S/V	SWCD, State	on-going
3, 4, 6, 7, 16	<b>2.20</b>	Protect and manage critical habitat and natural areas; seek to minimize impacts to ecologically fragile areas.	<b>PB, CC, HB</b> P, MtASC, MtA2C, YLT, SMPDC, State, YWD, KWD	N		MNRCP grants, Stream Crossing Grants, DACF Coastal Community Planning Grant Program, GOPIF Community Action Grant, EPA Healthy Communities Grant, USDA Conservation Innovation Grant, WSR	2, on-going
3, 6, 7, 16, 18	<b>2.21</b>	Support continued research/testing to identify water pollution sources and implement mitigation strategies.	<b>CEO, DPW</b>	N	S/V	SMPDC, N, MNRCP grants, DACF Coastal Community Planning Grant Program, GOPIF Community Action Grant, Infrastructure Investment and Jobs Act funding, DEP Grants for Nonpoint Source Pollution Control Projects, DEP Small Community Grant Program, EPA Healthy Communities Grant, WSR	2, on-going
3, 6	<b>2.22</b>	Pursue efforts to improve Cape Neddick River water quality.	<b>CEO, SWCD</b>	N	S/V	MNRCP grants, 319 Grants	2, on-going

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<b>2. NATURAL RESOURCES (CONT.)</b>							
3, 4, 6, 16, 18	<b>2.23</b>	Consider strengthening standards for onsite wastewater treatment systems, increasing Town enforcement.	<b>CEO</b>	N	S/V	SCG grants, WSR	2, on-going
3, 4, 6, 16, 18	<b>2.24</b>	Identify priority areas for expanded public sewer service according to Future Land Use Plan.	<b>P</b>	N	S/V	SRF Funds	3
3, 6, 16, 18, 19	<b>2.25</b>	Support Town/local efforts to improve management of stormwater runoff, other pollution sources.	<b>CEO</b>	N	S/V	SMSWG, 319 Grants, FEMA BRIC grant, FEMA Flood Mitigation Assistance Grant, Infrastructure Investment and Jobs Act funding, Maine Jobs & Recovery Act funding, GOPIF Community Action Grant	on-going
6, 7	<b>2.26</b>	Identify pollution sources, consider allocating resources for peak season daily low-tide beach clean-up.	<b>P&amp;R, CC</b>	N	S/V	319 Grants	2
3, 4, 6, 16	<b>2.27</b>	Enhance LID requirements.	<b>P, PB, CEO</b>	N	S/V	319 Grants, SMSWG, WSR	3
3, 4, 5, 6, 16	<b>2.28</b>	In consult with YWD, consider adopting more stringent water quality protection practices.	<b>CEO</b>	N	S/V	YWD, SMSWG, assess in coordination with stormwater phase 2 program, WSR	3
5	<b>2.29</b>	Promote agriculture and forestry best practices.	<b>CC, CEO</b>	N	S/V	MFT, MFS, State, WSR	3
4, 6, 7	<b>2.30</b>	Explore a crowd management system for access and use of coastal and other natural resources.	<b>P&amp;R, HB</b> P, YPD	N	S/V	WSR	3
3-6, 17	<b>2.31</b>	Consider tax and other incentives for converting existing subdivision open space into gardens, orchards, native tree stands.	<b>AO</b> P	N	S/V	State, WSR	4
3, 16	<b>2.32</b>	Encourage the development of a new cost model or delivery approach for water usage.	<b>CEO</b> P, YWD	N	S/V	YWD	3
3, 16, 18	<b>2.33</b>	Consider water conservation policies for times of drought.	<b>CEO</b> P, YWD	N	S/V	YWD, DACF Coastal Community Planning Grant Program, GOPIF Community Action Grant, Infrastructure Investment and Jobs Act funding	3
4	<b>2.34</b>	Consider adopting new or strengthening existing noise ordinances as appropriate.	<b>CEO</b> P, PB, YPD	N	S/V	State	3
3, 4, 6	<b>2.35</b>	Explore requiring natural materials to stabilize erosion where appropriate.	<b>HB</b> P, CEO	N	S/V	State, 319 Grants, WSR	3
5, 16-17	<b>2.36</b>	Increase tree canopy with a tree planting program.	<b>DPW</b> Tree Warden	N	S/V	Project Canopy Assistance Grants	2

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<b>2. NATURAL RESOURCES (CONT.)</b>							
6, 16	<b>2.37</b>	Explore instituting a ban on the commercial food service use and sale of plastic containers.	<b>S</b> RC	N	S/V	State, N, SMPDC	3
5, 16, 17	<b>2.38</b>	Measure changes in tree coverage; use info to guide land use policies.	<b>P</b>	N	S/V	State, N, SMPDC	2
3, 4, 6	<b>2.39</b>	Consider a Fertilizer and Pesticide Ordinance to control and reduce the use of fertilizers and pesticides.	<b>CC</b> S	N	S/V	State, WSR	3
3, 16	<b>2.40</b>	Consider monitoring groundwater levels to develop outreach and education programs to well users.	<b>CEO</b>	N	S/V	State, N, SMPDC	3
3-7, 16	<b>2.41</b>	Support development of natural resources education programs.	<b>CC</b> P&R	N	S/V	State, N, SMPDC, DECH Source Water Protection Grant, WSR, Maine Community Foundation Conservation for All Grant, Maine Community Foundation Community Building Grant	2
5	<b>2.42</b>	Encourage owners of productive farm and forest land to enroll in "current-use taxation programs."	<b>CC</b> AO	N	S	State, N, SMPDC, WSR	2, on-going
3, 4, 6, 19	<b>2.43</b>	Participate in local/regional efforts to monitor, protect and improve water quality.	<b>CEO, P</b>	N	S/V	MtASC, MtA2C, YLT, SMPDC, State, YWD, KWD, State, DACF Coastal Community Planning Grant Program, GOPIF Community Action Grant, Infrastructure Investment and Jobs Act funding, DEP Grants for Nonpoint Source Pollution Control Projects, DEP Small Community Grant Program, Drinking Water State Revolving Fund, DECH Source Water Protection Grant, EPA Healthy Communities Grant, WSR	On-going
3-6, 19	<b>2.44</b>	Continue to collaborate regionally and support the efforts of the numerous conservation orgs.	<b>CC</b> P, P&R, YLT, GWRLT, SMPDC, MtASC, MtA2C	N	S/V	YLT, GWRLT, SMPDC, MtA2C, MtASC, WSR	On-going
4-6, 19	<b>2.45</b>	Coordinate with neighboring communities to implement the 2018 York River Watershed Stewardship Plan.	<b>P</b> PB, N	N	S/V	N, SMPDC, WSR	2, on-going
5, 13	<b>2.46</b>	Include agriculture, commercial forestry, and land conservation that supports economic development plans.	<b>EDG</b> S, CC	N	Staff and volunteer time	SMPDC, N, MFT, State	3

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<b>3. MARINE RESOURCES</b>							
4, 6, 7, 11, 12	<b>3.1</b>	Plan for, develop, and manage opportunities for residents to access and enjoy the Town's limited marine resources.	<b>PB, HB</b> Res, P	N?	S/V, possible \$ for land acquisition, infrastructure, design.	Maine BPL Boating Facilities Fund grants, WSR, DMR Shore and Harbor Planning Grant, Small Harbor Improvement Program, DACF Boating Facilities Fund	1
6, 13, 14	<b>3.2</b>	Plan for and support commercial uses of York's marine resources.	<b>HB</b> P, Fish, SC	N	S/V	WSR, DMR Shore and Harbor Planning Grant, Small Harbor Improvement Program	2
3, 4, 6	<b>3.3</b>	Plan for and take action to minimize erosion and the flow of sediment throughout the York River.	<b>HB</b> P, CEO	N	S/V, possible C \$ TBD	Coastal Community Planning Grants, WSR, DMR Shore and Harbor Planning Grant, Island Institute ShoreUp Maine Grant, GOPIF Community Action Grant	2
6, 16	<b>3.4</b>	Performance standards for marine infrastructure that adapt to/ minimize effects of sea level rise.	<b>HB, P</b> CEO	N	S/V, possible C \$ TBD	Coastal Community Planning Grants, GOPIF Community Action Grant, FEMA BRIC Grant, Island Institute ShoreUp Maine Grant, Small Harbor Improvement Program, DMR Shore and Harbor Planning Grant, WSR	3
6	<b>3.5</b>	Actively pursue state and federal grants and funds to help maintain and improve marine resources.	<b>HB</b> P, TM	N	S/V, possible C \$ TBD	Coastal Community Planning Grants, GOPIF Community Action Grant, FEMA BRIC Grant, Island Institute ShoreUp Maine Grant, Small Harbor Improvement Program, DMR Shore and Harbor Planning Grant, WSR	2/3
3, 6	<b>3.6</b>	Feasibility and plan for water vessel pump-out facility and plan to manage watercraft waste.	<b>HB</b>	N	S/V for feasibility and plan, possible grant \$ for install, operation, maint	Maine DEP Pumpout Grant Program, WSR, DMR Shore and Harbor Planning Grant, Small Harbor Improvement Program	2
6, 13	<b>3.7</b>	Provide info on "Working Waterfront Access Protection Program" and "Working Waterfront Current Use Taxation Program" to waterfront land owners.	<b>HB</b> AO	N	S/V	WSR	3
3-7, 16	<b>3.8</b>	Support implementation of York Harbor and River Capacity Study and the York River Watershed Stewardship Plan.	<b>P, HB</b> PB, N	N	S/V		2
3-7, 16, 19	<b>3.9</b>	Establish implementation committee to liaise with York River Wild and Scenic Committee on management plan.	<b>HB, S</b>	N	S/V	WSR	2
6	<b>3.10</b>	Establish a process for Cape Neddick and Brave Boat Harbor residents to give feedback to Harbor Board.	<b>HB</b>	N	S/V	WSR	2
6, 7, 11, 12	<b>3.11</b>	Periodically review Harbor fee to explore strategies to manage access and capacity at Strawberry Island.	<b>HB</b>	N	S/V		On-going

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<b>3. MARINE RESOURCES (CONT.)</b>							
3, 6	<b>3.12</b>	Periodically review Harbor Usage Fees to ensure they are sufficient for marine infrastructure and future dredging.	<b>HB</b>	Y	S/V		On-going
6, 7, 11, 12, 18	<b>3.13</b>	Upgrade Harbor infrastructure to support demand. Explore Town Dock expansions.	<b>HB</b>	Y	S/V, \$ for upgrades TBD	Coastal Community Planning Grants, Maine BPL Boating Facilities Fund grants, CIP, WSR, DMR Shore and Harbor Planning Grant, Small Harbor Improvement Program, DACF Boating Facilities Fund	3
6	<b>3.14</b>	Provide sufficient funding and staffing of the Harbormaster position and the Harbor Board.	<b>HB</b> S, BC	N			On-going
<b>4. ECONOMY</b>							
13	<b>4.1</b>	Establish an Economic Development Committee (EDC).	<b>S</b> TM, BO	N	S/V	Possible partners - SMPDC and YRCC	1
12	<b>4.2</b>	Form a Tourism Industry Committee.	<b>S</b> TM, BO, Tourism	N	S/V	Possible partners - SMPDC and YRCC, Maine Office of Tourism	2/3
12	<b>4.3</b>	Advocate for state passage of a local option hotel/motel tax.	<b>S, TM</b>	N	S/V	Possible partners - SMPDC and YRCC	2; on-going
11, 13, 15-17	<b>4.4</b>	Conduct design charrettes for the area surrounding Short Sands Road.	<b>P, PB</b>	Y	\$125,000 (one-time)	Town budget, could be reduced with pro bono and volunteer services	1/2
13, 14	<b>4.5</b>	Conduct a study, led by the EDC to explore residents' business desires.	<b>EDC, S</b> P, PB, Res, BO	N	\$50,000 (one-time)	Town budget, could be reduced with pro bono and volunteer services	2
13	<b>4.6</b>	Explore policy/zoning changes to encourage desired businesses and economic development.	<b>P, EDC</b> PB, CEO	N	S/V		2/3
13, 14	<b>4.7</b>	Identify properties and existing vacant buildings, as appropriate, for business recruitment, and create plan.	<b>EDC, TM, AO</b> P, PB, S, H/L/P	N	S/V, possible C \$ TBD	Possible info resource - Maine Real Estate and Development Association	2/3
13, 17, 19	<b>4.8</b>	Explore ways York can attract and support clean energy and climate-related businesses and industries.	<b>EDC, ESC</b> TM, P, PB	N	S/V, possible C \$ TBD	Possible info resource - Maine Dept, of Economic & Community Development, SMPDC, e2tech, Maine Technology Institute, MEO	2/3
1, 13-15, 19	<b>4.9</b>	Partner with larger employers to identify aligned interests for employee recruitment and workforce housing.	<b>EDC</b> P, CHC (see 5.4), Tourism, YH, BO, YHA	N	S		2; on-going
13, 14	<b>4.10</b>	Produce a guide to locating or starting a business in York.	<b>EDC</b> CEO, P, YRCC, BO	N	\$50,000 (one-time)	Town budget, could be reduced with pro bono and volunteer services	2/3

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<b>4. ECONOMY (CONT.)</b>							
13, 14, 19	<b>4.11</b>	Work with SMPDC and YRCC to promote development sites and connect to regional initiatives.	<b>EDC</b>	N	S	Possible partners - SMPDC and YRCC	2; on-going
13	<b>4.12</b>	Apply public finance and Town funding mechanisms to implement economic development strategies.	<b>EDC, TM</b> SMPDC, BC	N	S		2; on-going
14, 19	<b>4.13</b>	Establish a York Village Business Committee.	<b>S, EDC</b> TM, SM, P, BO	N	S/V	Possible info resource - Main Street America	2
14	<b>4.14</b>	Use York Village Business Committee as a model, if appropriate, to create groups for Cape Neddick Village, York Beach, and Short Sands area.	<b>EDC</b> TM, SM, P, BO	N	S/V	Possible info resource - Main Street America	2/3
13, 14	<b>4.15</b>	Promote inclusive and supportive environment to recruit, start, grow, and retain small businesses.	<b>S, EDC</b> TM, CEO, P	N	S, possible C \$ TBD	Possible info resource - Maine Downtown Center, Main Street America, Maine Small Business Development Center, Women's Business Center	2/3
13, 14, 19	<b>4.16</b>	Work with Southern Maine Finance Agency to market its loan programs to local businesses.	<b>EDC</b> VBC	N	S	Possible partners - SMFA, Finance Authority of Maine, Coastal Enterprise Inc,	2; on-going
13, 14	<b>4.17</b>	Amend zoning to allow for, and designate, specific locations for pop-up and mobile businesses.	<b>P, PB</b> DPW, CEO, YPD, YVFD, YBFD, BO, H/L/P, Res	N	S		2
13, 14	<b>4.18</b>	Expand business/commercial zoning along Route 1 and in other areas in town while ensuring business growth supports local character.	<b>P, PB</b> S, EDC, Res, BO	N	S		2/3
6, 14	<b>4.19</b>	Consider amending zoning to encourage growth of marine-related ventures along U.S. Route 1.	<b>P, PB</b> HB, S, EDC, BO	N	S		2/3
13, 14	<b>4.20</b>	Explore form-based zoning and design guidelines along a portion of U.S. Route 1, the villages, and the Short Sands Road area.	<b>P, PB</b> EDC, DPW	N	S, possible C \$ TBD		2/3
13, 14	<b>4.21</b>	Review and update zoning allowed business, office, and industrial uses.	<b>P, PB</b> CEO, BO, H/L/P, Res	N	S		2
13, 14	<b>4.22</b>	Ensure existing non-conforming commercial uses in existence prior to 2022 can continue.	<b>CEO</b> P, PB, BO, H/L/P	N	S		2; on-going

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<b>4. ECONOMY (CONT.)</b>							
13, 14	<b>4.23</b>	Explore opportunities to fund and create an Economic Development Director staff position.	<b>S, EDC, TM</b> BO, Tourism	N	\$75,000-\$100,000 (annual)	Town budget, grants, partial coverage from related fees	3
12, 13	<b>4.24</b>	Create and sponsor events, activities, and marketing to support year-round tourism and offerings for residents.	<b>EDC, P&amp;R</b> Tourism, BO, YRCC	N	Variable (annual)	Town budget, donations, sponsorships, corporate and foundation grants - arts/culture programming	2/3
10, 12, 14	<b>4.25</b>	Install parking wayfinding signs as per York Village Master Plan and install similar signs in Cape Neddick Village and York Beach Village.	<b>DPW</b> EDC, P	Y	\$50,000 (one-time)	Town Capital Program	3
10, 14	<b>4.26</b>	Continue implementation of the York Village Master Plan.	<b>P</b> PB, DPW, EDC, TM, S, VBC, VRC	Y	Additional \$1m-2m to complete (not incl. underground utilities)	Town budget, Capital Program, Maine DoT	2/3
13, 14	<b>4.27</b>	Explore with Water and Sewer Districts options for businesses to pay water and/or sewer impact fees over time.	<b>EDC</b> TM, YWD, YSD, BO, Tourism, H/L/P	Y	S	Partners - YWD, YSD	3
14, 18, 19	<b>4.28</b>	The Town of York should become a Maine Downtown Affiliate (MDA).	<b>EDC</b> S, TM	N	S/V	Possible resource - Maine Development Foundation	3
<b>5. HOUSING</b>							
1, 2, 9-11, 15-18	<b>5.1</b>	Revise land use policies to support housing production for a variety of residents and needs.	<b>P, PB</b> S, YHA, CAL, YCSA, CC, DRB, Res	N	S/V		2, on-going
1, 2, 15	<b>5.2</b>	Consider modifying ordinances to permit more economically feasible housing choices that fit community character.	<b>P, PB</b> CC, DRB, Res, H/L/P	N	S, possible C \$ TBD	If consultant needed, if passed by State Legislature, possible state funding up to \$75,000 to study rezoning specific to increasing housing opportunities, Legislative Document No. 2003 H.P.1489, March 2, 2022	2, on-going
1, 2, 13, 15	<b>5.3</b>	Consider methods to track short-term rentals (STRs) and create a standard for allowable rentals.	<b>P, CEO</b> PB, TM, SMPDC		S for start-up, 1 PTE to 1 FTE for managing after initial set up	Once a system is in place, 1 PTE to FTE to manage system can be funded by registration fees (may require hiring)	2, on-going
1, 2, 15	<b>5.4</b>	Create a Community Housing Committee (CHC) to address range of housing costs and types needed.	<b>S, TM</b> P, PB, YHA, YCSA		S/V		1
1, 2, 15	<b>5.5</b>	Explore the use of Affordable Housing TIF tool to encourage additional affordable housing.	<b>S</b> TM, AO, P, PB, BC, CEO, TM, Res, H/L/P	N	S/V for initial review, possible C \$ TBD	If consultant needed, TBD	2/3

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<b>5. HOUSING (CONT.)</b>							
1, 2, 15	<b>5.6</b>	Consider direct Town support for low and moderate-income housing.	<b>S</b> TM, YCSA, BC, YHA, Res	Y	S/V for initial review, possible C \$ TBD	Identified projects can be funded through (a) portion of unencumbered fund balances at the end of the Fiscal Year via policy, (b) sale of tax-acquired or other surplus properties, through an inclusionary zoning policy fee-in-lieu option, and (d) MaineHousing, such as Supportive Housing Program,	2/3, on-going
1, 2, 15	<b>5.7</b>	Strengthen the Town's relationship with the York Housing Authority.	<b>S</b> TM, P, YHA	N	S/V	No funding required beyond staff and volunteer time	On-going
1, 2, 15	<b>5.8</b>	Consider tools to enhance support of affordable housing in York, including: allocation of land from tax liens, RETT, impact fees.	<b>S</b> TM, P, CEO, Res	N	S/V, possible C \$ TBD	Consider allocating a portion of the fees or revenues for 1 PTE or FTE for admin/mgmt of any fee program	2/3
1, 2, 9, 12, 15, 16, 18, 19	<b>5.9</b>	Collaborate with surrounding communities on regional housing solutions.	<b>P</b> CHC, YHA	N	S/V	SMPDC, MH	On-going
12, 15	<b>5.10</b>	Commission a tourism workforce housing plan to expand housing supply to address seasonal housing needs.	<b>EDC</b> P, PB, BO, Tourism	N	S/V, possible C \$ TBD	YRCC, SMPDC	2/3
<b>6. RECREATION</b>							
3-7, 10-12, 19	<b>6.1</b>	Establish an ad hoc committee including owners of forest and water bodies to create a list of recreation needs and develop a recreation plan.	<b>P&amp;R</b> P, MtASC, YLT, YWD, KWD, MtA2C, WSR	N	S/V, cost of a survey	WSR	2
3-7, 12, 16, 17, 19	<b>6.2</b>	Explore ways of implementing recreation strategic access and management plan.	<b>P&amp;R</b> MtASC, P	N	S/V, possible grant \$ or cap expenditure for implementation	LWCF, RTP, WSR, Maine Community Foundation Conservation for All Grant, Maine Community Foundation Building Grant, Maine Community Foundation Maine Land Protection Grant	2
7, 10, 12	<b>6.3</b>	Maintain access to the Cliff Walk.	<b>P&amp;R</b> P, PB, H/L/P	N	S, possible \$ for land acquisition	Possible grant opportunities or partnerships for land acquisition: LWCF, RTP, YLT, Maine Community Foundation Conservation for All Grant, Maine Community Foundation	On-going
7	<b>6.4</b>	Provide educational materials regarding benefits and protections for landowners allowing public recreational access on their property.	<b>P&amp;R</b> P, H/L/P	N	S/V, cost of materials and distribution	WSR	2

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<b>6. RECREATION (CONT.)</b>							
7, 8, 10-12, 19	<b>6.5</b>	Publicize and make available a coordinated map of recreational opportunities in York.	<b>P&amp;R</b> P	N	S/V, map creation and distribution	WSR, YRCC, Tourism	2
3-7, 10-12	<b>6.6</b>	Work with public and private partners to direct motorized uses, such as ATVs, to appropriate trails.	<b>YPD</b> P&R, MtASC, P, YWD, KWD, N	N	S/V, possible grant \$ or cap expenditures for trail expansions/ connections	Maine Bureau of Parks and Lands ATV and Snowmobile grants, RTP, LWCF	2
3-7, 12, 19	<b>6.7</b>	Strengthen partnerships with other towns and local/regional orgs to conserve land, complete trail segments, enforce rules.	<b>P&amp;R</b> P, CC, YLT, YWD, KWD, MtA2C, N	N	S/V, possible joint grant \$ opportunities	RTP, LWCF, WSR, Maine Community Foundation Conservation for All Grant, Maine Community Foundation Community Building Grant, Maine Community Foundation Maine Land Protection Grant	On-going
<b>7. TRANSPORTATION</b>							
1, 2, 9, 10, 12, 17, 19	<b>7.1</b>	Commission a comprehensive town-wide transportation, traffic, and parking study.	<b>P</b>	N	\$150,000-300,000, one-time	SMPDC, KACTS, Congressionally Directed Spending Requests	1/2
9-11, 17, 18	<b>7.2</b>	Adopt Complete Streets policies to guide Town investments and policies.	<b>P</b> BPC	N	S/V	Federal Safe Streets and Roads for All grant	2
9-11, 17, 18	<b>7.3</b>	Promote pedestrian and bicyclist safety by advertising safe walking and biking routes.	<b>BPC</b> DPW, P, SchD, YPD	N	\$ for outreach materials TBD	Town budget, Comm orgs, MaineDOT Bicycle and Pedestrian Program Funding, Maine Community Foundation Community Building grant (for orgs), Federal Safe Streets and Roads for All grant	2
9-11, 17, 18	<b>7.4</b>	Encourage bicycle and pedestrian use by providing bike racks, repair stations, signage, and benches.	<b>BPC</b> P, DPW	N	Dedicated annual \$ TBD	Town budget, MaineDOT Bicycle and Pedestrian Program Funding, Federal Safe Street and Roads for All grant	On-going
9, 10, 12-14	<b>7.5</b>	Develop access management standards for development along U.S. Route 1, Short Sands Road, and others.	<b>P</b> DPW	N	S/V	SMPDC, KACTS, MaineDOT Municipal Partnership Initiative	3
1, 2, 9, 10, 17	<b>7.6</b>	Prioritize/focus new development in areas that minimize the need for car dependence.	<b>P</b> A/B/D	N	S/V		On-going
1, 2, 9, 10, 15-17	<b>7.7</b>	Ensure that higher density, mixed-use areas such as York Village have adequate sidewalks, benches, bike facilities.	<b>BPC</b> DPW	Y	Based on needs assessment - \$ TBD	Town budget, MaineDOT Bicycle and Pedestrian Program Funding, Federal Safe Street and Roads for All grant	On-going
9, 18	<b>7.8</b>	Continue to perform regular road assessments, update paving plans, and update the CIP.	<b>DPW</b> TM	Y	Dedicated annual funding	Town budget	On-going
9	<b>7.9</b>	Maintain, enact, or amend local ordinances as appropriate to address or avoid conflicts with State requirements.	<b>P</b> S, PB, TM	N	S/V		On-going

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<b>7. TRANSPORTATION (CONT.)</b>							
2, 7, 10, 12	<b>7.10</b>	Organize and support an inventory and map of all sidewalks, trails, and bicycle lanes.	<b>BPC</b> P, DPW, GIS	N	S/V		2
7, 10, 12, 17, 18	<b>7.11</b>	Create a physical connectivity plan that identifies and prioritizes locations for sidewalk and trail connections and related pedestrian amenities.	<b>BPC</b> P, TM	N	Potential C \$ TBD	Town budget, SMPDC, KACTS, Congressionally Directed Spending Requests, DACF Recreational Trails Program, Federal Safe Streets and Roads for All grant	3
7, 10-12, 17-19	<b>7.12</b>	Work with local and regional non-profits and organizations to develop plan to maintain and complete segments of trails.	<b>BPC</b> P, TM	N	Potential C \$ TBD	Town budget, SMPDC, KACTS, Comm orgs, Maine Community Foundation Community Building grant (for orgs), RAISE grant, Congressionally Directed Spending Requests, DACF Recreational Trails Program, Federal Safe Streets and Roads for All grant	3
1-5, 9, 10, 15-17	<b>7.13</b>	Maintain, enact, or amend ordinance standards for subdivisions and roads to foster transportation-efficient growth patterns and protect natural resources.	<b>P, PB</b>	N	S/V		3
9, 10, 12	<b>7.14</b>	Update standards for roads to ensure they are designed for desired traffic speeds and use traffic calming strategies where appropriate.	<b>P</b> PB, DPW, YPD	N	S/V		3
1, 2, 9, 10, 12, 19	<b>7.15</b>	Explore additional inter-city transit and trail options.	<b>BPC</b> P, TM	N	Potential C \$ TBD	SMPDC, KACTS, MaineDOT, RAISE grant, Congressionally Directed Spending Requests	4
1, 2, 9, 10, 12, 19	<b>7.16</b>	Initiate or actively participate in regional and state transportation efforts, including the KACTS.	<b>P</b> TM	N	S/V	SMPDC, KACTS, MaineDOT	On-going
1, 2, 9, 10, 13, 17, 19	<b>7.17</b>	Actively recruit businesses that rent, sell, and/or service bicycles, electric bikes, and scooters.	<b>BPC</b> EDC	N	S/V	YRCC, BO, Maine Community Foundation Community Building grant (for orgs)	3
9, 17	<b>7.18</b>	Institute a no-idling policy and fines in public areas and provide signage as appropriate.	<b>ESC</b>	N	Signage as needed - TBD	Town budget, YRCA	3
9, 17	<b>7.19</b>	Adopt policies to facilitate the expansion of electric vehicle (EV) ownership and use.	<b>ESC</b> S, PB	N	S/V	YRCA, Infrastructure Investment and Jobs Act funding, Maine Jobs & Recovery Plan funding, Federal Charging and Fueling Infrastructure grant	2
9, 10, 17	<b>7.20</b>	Implement strategies and programs to educate residents about the availability of alternative transportation options.	<b>BPC</b>	N	\$ for outreach materials and distribution TBD	Town budget, YRCA, Comm orgs, Maine Community Foundation Community Building grant (for orgs), Federal Safe Streets and Roads for All grant	On-going

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<b>8. TOWN, PUBLIC FACILITIES, &amp; SERVICES</b>							
1-18	<b>8.1</b>	Perform a complete re-evaluation and re-writing of the existing Zoning Ordinance.	<b>P, PB</b> S, ToY	N	S/V, possible C \$ TBD	May be able to partially fund through potential state funding for rezoning to increase housing opportunities (see 5.2)	1, on-going
4, 7, 16-18	<b>8.2</b>	Amend the Zoning Ordinance to align with York's need to mitigate and adapt to climate change.	<b>P, PB</b> ESC	N	S/V, possible C \$ TBD	YRCA, Possible info resource: SMPDC, DACF Coastal Community Planning Grant Program, GOPIF Community Action Grant, WSR	2/3
3, 4, 5, 15-17	<b>8.3</b>	Adopt new policies and regulations to align with York's need to mitigate and adapt to climate change.	<b>ESC</b> P, PB, S	N	S/V, possible C \$ TBD	YRCA, Possible info resource: SMPDC, DACF Coastal Community Planning Grant Program, GOPIF Community Action Grant, WSR	2/3
1, 2, 9, 10, 12, 15	<b>8.4</b>	Explore creating a tourism impact fund applied to large employers to fund affordable workforce housing and community projects.	<b>EDC</b> CHC, S, P, AO, BC, YHA, Tourism	N	S/V, possible C \$ TBD	Possible info resource: Maine Office of Tourism	2/3
1, 2, 4, 5, 8-10, 15	<b>8.5</b>	Apply Universal Design standards to ensure development creates walkable and accessible areas for families and older adults.	<b>P</b> PB, CEO, DPW, CAL, P&R, SchD, SchC, DRB	Y	S/V, possible C \$ TBD	Possible info resource: AARP Livable Communities	2, on-going
3-5, 7, 16, 18	<b>8.6</b>	Consider establishing a system of impact fees that are higher in the Rural Areas to acknowledge higher infrastructure and service costs.	<b>S</b> TM, P, PB, CEO, AO, BC, DPW, YPD, YVFD, YBFD	N	S/V, possible C \$ TBD		2/3
1, 2, 7, 9, 10, 13-17	<b>8.7</b>	Consider a strategic planning process to review, update and modify the Green Enterprise Recreational Overlay District.	<b>PB, P</b> TM, S, P&R, CC, EDC, CHC	N	S/V, possible C \$ TBD		2/3
18	<b>8.8</b>	Assign responsibility for implementing the Future Land Use Plan to the appropriate committee, board, or official.	<b>P, PB</b> S, TM, ToY	N	S/V		2, on-going
18	<b>8.9</b>	Include anticipated municipal capital investments needed to support proposed land uses in the CIP.	<b>TM</b> BC, PB, P, DPW	Y	S/V		2, on-going
18	<b>8.10</b>	Track new development in the community by type and location.	<b>AO</b> CEO	N	S		2, on-going
6, 16, 18, 19	<b>8.11</b>	Protect critical assets and infrastructure impacted by flooding and temperature change by 2030 and 2050.	<b>TM, Emerg. Resp.</b> DPW, YSD, YWD	Y	TBD; phased	Partner with YWD, YSD, and other utility providers, DACF Coastal Community Planning Grant Program, GOPIF Community Action Grant, FEMA BRIC Grant, Infrastructure Investment and Jobs Act funding, Maine Jobs & Recovery Act funding, Island Institute ShoreUp Maine Grant, WSR	2, on-going

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<b>8. TOWN, PUBLIC FACILITIES, &amp; SERVICES (CONT.)</b>							
9, 17	<b>8.12</b>	Facilitate the transition of all municipal fleets to battery electric vehicles.	<b>S, TM</b> DPW, ESC, P&R, SchD, SchC, CEO, BC	Y	TBD; phased	Town Capital Program, Infrastructure Investment and Jobs Act funding, Maine Jobs & Recovery Plan funding	2, on-going
9, 17, 18	<b>8.13</b>	Facilitate and promote the installation of publicly accessible EV charging infrastructure in town.	<b>S, TM</b> DPW, ESC	Y	TBD; phased	Town Capital Program, Infrastructure Investment and Jobs Act funding, Maine Jobs & Recovery Plan funding	2, on-going
17, 19	<b>8.14</b>	Publicize and promote programs such as Efficiency Maine that aid businesses and residents to achieve reductions in energy usage.	<b>ESC</b> TM, EDC, SchD, SchC	N	S/V	Info resource - Efficiency Maine	2, on-going
16-20	<b>8.15</b>	Facilitate the installation and improvement of high-speed wired or wireless internet service.	<b>S, TM</b> P, PB	N	S/V, possible C \$ TBD	State funding for planning, Maine Jobs & Recovery Plan funding, GOPIF Community Action Grant, ConnectMaine Community Broadband Grants, Island Institute Broadband Grant	2, on-going
2-7, 10, 16-18	<b>8.16</b>	Ensure that public facilities/services support growth and development in the Growth Area.	<b>S, TM</b> PB, DPW, BC	Y	S		On-going
2-7, 10, 16-18	<b>8.17</b>	Locate new public facilities and direct a minimum of 75% of new capital investments to Growth Area.	<b>S, TM</b> P, PB, DPW, BC	Y	S		On-going
2-7, 10, 16-18	<b>8.18</b>	Coordinate with the York Water and Sewer Districts to ensure that service extensions are in agreement with Future Land Use Plan.	<b>P, CEO</b> TM, PB, YWD, YSD	Y?	S		2, on-going
3, 4, 6, 16, 18	<b>8.19</b>	Conduct a feasibility assessment for the creation of a Town-affiliated stormwater utility.	<b>CEO</b> TM, S, DPW	N	S/V, possible C \$ TBD		2, on-going
3, 16, 18, 19	<b>8.20</b>	Support ongoing efforts to ensure adequate water supply during periods of drought/peak use.	<b>TM, YWD, CEO</b>	N	S/V	YWD, other neighboring Water Districts	On-going
3-7, 16, 18	<b>8.21</b>	Increase staffing capacity for enforcement of existing Town Ordinances and standards.	<b>CEO</b> TM, PB	N	TBD, possible shared PTE/FTE	Town budget, may be able to supplement through grants or fee revenues, WSR	2/3
20	<b>8.22</b>	Provide excellence in the curriculum and public school experience.	<b>SchD, SchC</b> S, Res	N	TBD		2, on-going
1, 2, 10, 11, 18-20	<b>8.23</b>	Provide lifelong learning opportunities for learners of all ages and backgrounds.	<b>SchD, SchC, YAE</b> S, CAL, P&R, UME	N	TBD		2, on-going

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<b>8. TOWN, PUBLIC FACILITIES, &amp; SERVICES (CONT.)</b>							
1, 2, 10, 11, 18-20	<b>8.24</b>	Engage the broader community in school community events, policies, and outcomes.	<b>SchD, SchC</b> S, Res	N	TBD		2, on-going
1, 2, 10, 11, 18-20	<b>8.25</b>	Evaluate current policies for community use of public-school facilities and other town properties and implement changes to encourage public use.	<b>TM, SchC</b> S, SchD, P&R, CAL	N	S/V	Partner - YPL	2, on-going
2, 7, 11	<b>8.26</b>	Commission a feasibility study for a multi-generational community center in York.	<b>S, TM</b> P&R, P, CAL, BC	Y	S/V, possible C \$ TBD	Town budget	2/3
2, 7, 11	<b>8.27</b>	Support the Center for Active Living to make sure its facilities are safe, clean, and meet projected need.	<b>S, P&amp;R</b> CAL	Y	TBD following preliminary study/design	Town Capital Program	2/3
1, 2, 7, 11	<b>8.28</b>	Support the design and development /or retrofit of outdoor park and civic spaces using Universal Design principles.	<b>P, P&amp;R</b> TM, DPW, CAL	Y	TBD; phased	Town Capital Program	3, on-going
11, 18	<b>8.29</b>	Maintain and upgrade Town buildings and equipment as needed, to continue delivery of quality services to keep up with demand.	<b>TM</b> S, ToY	Y	TBD; phased	Town Capital Program	On-going
18	<b>8.30</b>	Consider conducting a full Town facility study, including existing conditions, capacity, and anticipated future needs	<b>TM, S</b> ToY	N	TBD	Town budget, possible info resource - Efficiency Maine	2/3
18, 20	<b>8.31</b>	Hire or contract for a Facilities Manager for all Town facilities.	<b>S, TM</b> DPW, P&R, CAL, SchD, SchC	N	TBD	Town budget	2/3
11, 17, 19, 20	<b>8.32</b>	When and where feasible, install sustainable, high-efficiency heating and cooling systems in existing and new Town facilities.	<b>ESC, S</b> TM, DPW, P&R, CAL, SchD, SchC	Y	TBD; phased	Town Capital Program, possible info resource - Efficiency Maine, GOPIF Community Action Grant, Energy Performance Contracting, Sustainable Energy as a Service (Seas)	2, on-going
17, 18	<b>8.33</b>	Support the YRCC in completing a financial feasibility study for town-wide compost pick-up.	<b>YRCC</b> TM, DPW	N	S/V		2
1, 2, 10, 11, 14, 18-20	<b>8.34</b>	Expand social connectivity in York by supporting existing events and creation of new community activities.	<b>P&amp;R</b> ToY, SchD, SchC, YPL	N	S/V; may need supplemental \$ depending on activities and events	Town budget, pro bono and volunteer services, sponsorships, corporate and foundation grants - arts/culture programming, partner with Comm orgs, BO	2, on-going

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<b>8. TOWN, PUBLIC FACILITIES, &amp; SERVICES (CONT.)</b>							
1, 2, 10, 11, 14, 18-20	<b>8.35</b>	Increase efficient use of Town-owned facilities.	<b>S, TM</b> SchD, SchC, P&R, CAL, DPW, YPL	N	S/V		2, on-going
1, 2, 10, 11, 14, 18-20	<b>8.36</b>	Support expanded reach of local communications.	<b>TM</b> S, P&R, CAL, DPW, AO, SchD, SchC, YPL, EDC, CHC	N	S/V		2, on-going
1, 2, 10, 11, 14, 18-20	<b>8.37</b>	Encourage the creation of social and civic gathering places.	<b>P&amp;R</b> CAL, P, PB, SchD, SchC, YPL, Comm orgs	Y	S/V		2, on-going
7, 11, 18-20	<b>8.38</b>	Provide funding and/or staffing support to increase community educational opportunities and recreation.	<b>S</b> BC, P&R, CAL, SchD, SchC, YPL	N	S/V	Partner with YAE, UME	3, on-going
1, 10, 13, 15	<b>8.39</b>	Consider encouraging and supporting more diverse population of residents, businesses, entrepreneurs in town.	<b>S</b> TM, SchD, SchC, YCSA, CAL, YPL, P&R, YH	N	S/V, other \$ TBD based on implementation		2, on-going
1, 2, 10	<b>8.40</b>	Support service programs for people of limited means.	<b>S</b> CAL, General Assist. Program, SchD, SchC	N	S/V	Partner with YCAS, YPL, YH, YHA	2, on-going
2	<b>8.41</b>	Identify the needs and desires of older adults and those with disabilities.	<b>P&amp;R</b> S, CAL, P	N	S/V	Partner with YCAS, YPL, YH, YHA	2, on-going
2, 10, 11	<b>8.42</b>	Amend policies, programs, tools, and services to meet identified needs of a growing older adult population and those with disabilities.	<b>S</b> TM, ToY	N	S/V	Partner with YCAS, YPL, YH, YHA	3, on-going
1, 2, 9, 10, 18, 19	<b>8.43</b>	Develop partnerships with local businesses, non-profits, and health care to enhance older adult services.	<b>P&amp;R</b> CAL, EDC	N	S/V	Partner with YCAS, YPL, YH, YHA, BO	2, on-going
2, 19	<b>8.44</b>	Consider the Town becoming a member of the AARP Network of Age-Friendly States and Communities.	<b>P&amp;R</b> S, TM, CAL	N	S/V		2

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<b>8. TOWN, PUBLIC FACILITIES, &amp; SERVICES (CONT.)</b>							
2, 10, 11, 19	<b>8.45</b>	Explore the mission statement of the current Senior Citizens Service Advisory Board to identify potential changes to meet ongoing needs..	<b>S</b> CAL	N	S/V		2
18	<b>8.46</b>	Streamline and simplify Town licensing and permitting requirements.	<b>CEO, S</b>	N	S/V		2, on-going
18	<b>8.47</b>	Work towards implementing on-line licensing and permitting applications.	<b>CEO</b> S	N	S/V, \$ for online platform TBD		3, on-going
18	<b>8.48</b>	Consider consolidation of business licensing and building permit processes to align Town and York Sewer and Water Districts' requirements.	<b>CEO, S</b> P, PB, YWD, YSD	N	S/V	YWD, YSD	3
1-20	<b>8.49</b>	Provide an annual report on implementation progress of the Comprehensive Plan.	<b>P</b> PB, TM	N	S/V		2, on-going
1-20	<b>8.50</b>	Consider conducting a Town staffing and volunteer board needs assessment.	<b>S</b> TM, P, BC	N	S/V		2, On-going
1-20	<b>8.51</b>	Increase Town capacity and resources to address identified increasing needs and expectations for services.	<b>TM</b>	N	S/V		2, on-going
16-19	<b>8.52</b>	Allocate funding to ensure that the Town, or a contracted entity, has sufficient staff, expertise, and other resources for the implementation of climate change adaptation and greenhouse gas mitigation strategies.	<b>TM</b> BC	N	S/V	DACF Coastal Community Planning Grant Program, GOIF Community Action Grant, Infrastructure Investment and Jobs Act funding, Maine Jobs & Recovery Act funding, Energy Performance Contracting, Sustainable Energy as a Service (Seaas), Island Institute ShoreUp Maine Grant, WSR	2, on-going
1-20	<b>8.53</b>	Consider creating and funding a Director of Grants and Strategic Partnerships.	<b>S, TM</b>	N	S/V	WSR?	2
1-20	<b>8.54</b>	Maintain, expand, and improve partnerships among Town staff, schools, boards, commissions, committees, quasi-public, and non-profit groups.	<b>S</b> TM, SchD, SchC	N	S/V		2, on-going
18, 19	<b>8.55</b>	Conduct annual SB progress reviews for chartered boards and committees to align with and enable these groups to carry out their charter.	<b>S</b>	N	S/V		2, on-going

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<b>8. TOWN, PUBLIC FACILITIES, &amp; SERVICES (CONT.)</b>							
18, 19	<b>8.56</b>	Document existing coordination and collaboration in town and region to continue and formalize relationships.	<b>S, TM</b> TofY	N	S/V		2, on-going
18, 19	<b>8.57</b>	Support collaborative efforts among the Select Board, School Committee, and Budget Committee.	<b>S</b> TM, TofY	N	S/V		2, on-going
12, 18	<b>8.58</b>	Evaluate the cost of municipal resources related to tourism and determine if charges and fees to visitors to be adjusted.	<b>TM, EDC</b> Tourism	N	S/V		2, on-going
16-19	<b>8.59</b>	Explore hiring or sharing a regional Sustainability Coordinator to implement climate adaptation and mitigation strategies.	<b>S, TM</b>	N	\$90,000	Possibly WSR	2
16-19	<b>8.60</b>	Pursue state, regional, and federal funding and financing opportunities that support climate adaptation and mitigation initiative.	<b>ESC</b> TM, P, SMPDC, State	N	S/V	DACF Coastal Community Planning Grant Program, GOPIF Community Action Grant, Infrastructure Investment and Jobs Act funding, Maine Jobs & Recovery Act funding, FEMA BRIC Grant, Energy Performance Contracting, Sustainable Energy as a Service (SEaaS), Island Institute ShoreUp Maine Grant, WSR	2, on-going
16, 17, 19	<b>8.61</b>	Work regionally to develop and implement climate adaptation solutions, coordinate efforts, pursue funding, and pool expertise.	<b>P, ESC</b> TM, SMPDC, N	N	S/V	WSR	2, on-going
1-20	<b>8.62</b>	Support and expand regional collaboration for facilities and services and explore cost sharing/saving opportunities.	<b>TM, P</b> DPW, CEO, SMPDC, N	N	S/V, additional \$ TBD	YSD, YWD, N, SMPDC	2, on-going
1-20	<b>8.63</b>	Meet and collaborate with neighboring communities to coordinate land use and regulatory and non-regulatory strategies.	<b>P</b> TM, N, SMPDC	N	S/V	N, SMPDC, WSR	2, on-going

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## D2 Goals and Strategies Charts by Topic Area

The following Goals and Strategies charts illustrate how the strategies in each topic area achieve the 20 goals of the Plan.

# HOW HISTORY & ARCHAEOLOGY STRATEGIES ADDRESS THE PLAN GOALS

		Goals																			
		Community		Natural Resources & Recreation					History & Arch	Physical & Social Connectivity				Economy		Housing	Climate		Town Capacity		
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
Strategies	1.1								●												
	1.2								●												
	1.3								●												
	1.4								●												
	1.5								●												
	1.6								●												
	1.7								●												
	1.8								●												
	1.9								●												
	1.10								●												
	1.11								●												
	1.12								●												
	1.13								●												●
	1.14								●												
	1.15								●												

# HOW NATURAL RESOURCES STRATEGIES ADDRESS THE PLAN GOALS

		Goals																			
		Community		Natural Resources & Recreation					History & Arch	Physical & Social Connectivity				Economy		Housing	Climate		Town Capacity		
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
2.1				●	●	●	●	●									●	●		●	
2.2				●	●	●	●											●			
2.3				●	●	●	●	●				●						●			●
2.4				●	●	●	●	●				●						●	●	●	●
2.5					●	●	●					●									
2.6				●	●	●	●	●										●	●		●
2.7				●	●	●	●	●										●	●		●
2.8				●	●	●	●	●										●	●		●
2.9					●	●		●							●						
2.10				●	●			●													
2.11				●	●	●	●											●			
2.12				●														●		●	
2.13					●	●	●														
2.14						●									●						
2.15						●									●						
2.16						●														●	
2.17						●															
2.18						●															
2.19						●															
2.20				●	●			●	●									●			
2.21				●				●	●									●		●	
2.22				●				●													
2.23				●	●			●										●		●	
2.24				●	●			●										●		●	
2.25				●				●										●		●	
2.26								●	●												
2.27				●	●			●										●			
2.28				●	●	●	●											●			
2.29						●												●			
2.30					●			●	●												
2.31				●	●	●	●											●			
2.32				●														●			
2.33				●														●		●	
2.34					●																
2.35				●	●			●													
2.36						●												●	●	●	
2.37								●										●			
2.38						●												●	●		
2.39				●	●			●													
2.40				●														●			
2.41				●	●	●	●	●										●			
2.42						●															●
2.43				●	●			●													●
2.44				●	●	●	●														●
2.45					●	●	●														●
2.46						●										●					

Strategies

# HOW MARINE RESOURCES STRATEGIES ADDRESS THE PLAN GOALS

		Goals																			
		Community		Natural Resources & Recreation					History & Arch	Physical & Social Connectivity				Economy		Housing	Climate		Town Capacity		
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
Strategies	3.1				●		●	●				●	●								
	3.2						●							●	●						
	3.3			●	●																
	3.4						●										●				
	3.5						●														
	3.6			●			●														
	3.7						●							●							
	3.8			●	●	●	●	●										●			
	3.9			●	●	●	●	●										●			●
	3.10						●														
	3.11						●	●				●	●								
	3.12			●			●														
	3.13						●	●				●	●							●	
	3.14						●														

# HOW ECONOMY STRATEGIES ADDRESS THE PLAN GOALS

		Goals																			
		Community		Natural Resources & Recreation					History & Arch	Physical & Social Connectivity				Economy		Housing	Climate		Town Capacity		
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
Strategies	4.1													●							
	4.2											●	●	●							
	4.3											●	●								
	4.4										●		●		●	●	●				
	4.5												●	●							
	4.6												●								
	4.7												●	●							
	4.8												●				●			●	
	4.9	●											●	●	●					●	
	4.10												●	●							
	4.11												●	●						●	
	4.12												●	●							
	4.13													●						●	
	4.14													●							
	4.15												●	●							
	4.16												●	●						●	
	4.17												●	●							
	4.18												●	●							
	4.19						●						●	●							
	4.20												●	●							
	4.21												●	●							
	4.22												●	●							
	4.23												●	●							
	4.24												●	●							
	4.25										●		●		●						
	4.26										●				●						
	4.27												●	●							
	4.28														●				●	●	

## HOW HOUSING STRATEGIES ADDRESS THE PLAN GOALS

		Goals																			
		Community		Natural Resources & Recreation					History & Arch	Physical & Social Connectivity				Economy		Housing	Climate		Town Capacity		
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
Strategies	5.1	●	●							●	●	●				●	●	●	●		
	5.2	●	●													●					
	5.3	●	●											●		●					
	5.4	●	●													●					
	5.5	●	●													●					
	5.6	●	●													●					
	5.7	●	●													●					
	5.8	●	●													●					
	5.9	●	●								●					●	●		●	●	
	5.10															●					

## HOW RECREATION STRATEGIES ADDRESS THE PLAN GOALS

		Goals																			
		Community		Natural Resources & Recreation					History & Arch	Physical & Social Connectivity				Economy		Housing	Climate		Town Capacity		
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
Strategies	6.1			●	●	●	●	●			●	●	●				●	●		●	
	6.2			●	●	●	●	●			●	●	●				●	●		●	
	6.3							●			●		●								
	6.4							●													
	6.5							●		●	●	●	●							●	
	6.6			●	●	●	●	●			●	●	●								
	6.7			●	●	●	●	●					●							●	

# HOW TRANSPORTATION STRATEGIES ADDRESS THE PLAN GOALS

		Goals																			
		Community		Natural Resources & Recreation					History & Arch	Physical & Social Connectivity				Economy		Housing	Climate		Town Capacity		
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
Strategies	7.1	●	●						●	●		●					●		●		
	7.2								●	●	●						●	●			
	7.3								●	●	●						●	●			
	7.4								●	●	●						●	●			
	7.5								●	●		●	●	●							
	7.6	●	●						●	●							●				
	7.7	●	●						●	●					●	●	●				
	7.8								●										●		
	7.9								●												
	7.10		●					●		●		●									
	7.11							●		●		●					●	●			
	7.12							●		●	●	●					●	●	●		
	7.13	●	●	●	●	●			●	●		●			●		●	●			
	7.14								●	●		●									
	7.15	●	●						●	●		●								●	
	7.16	●	●						●	●		●								●	
	7.17	●	●						●	●			●				●			●	
	7.18								●								●				
	7.19								●								●				
	7.20								●	●							●				

# HOW TOWN, PUBLIC FACILITIES & SERVICES STRATEGIES ADDRESS THE PLAN GOALS

		Goals																			
		Community		Natural Resources & Recreation					History & Arch	Physical & Social Connectivity				Economy		Housing	Climate		Town Capacity		
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
8.1	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	
8.2				●			●									●	●	●			
8.3			●	●	●										●	●	●	●			
8.4	●	●							●	●		●			●			●			
8.5	●	●		●	●			●	●	●					●			●			
8.6			●	●	●		●									●		●			
8.7	●	●					●		●	●			●	●	●	●	●	●			
8.8																		●			
8.9																		●			
8.10																		●			
8.11						●										●		●	●		
8.12									●								●	●			
8.13									●								●	●			
8.14																	●		●		
8.15																●	●	●	●	●	
8.16		●	●	●	●	●	●			●						●	●	●			
8.17		●	●	●	●	●	●			●						●	●	●			
8.18		●	●	●	●	●	●			●						●	●	●			
8.19			●	●		●										●		●			
8.20			●													●		●	●		
8.21			●	●	●	●	●									●		●			
8.22																		●		●	
8.23	●	●								●	●							●	●	●	
8.24	●	●								●	●							●	●	●	
8.25	●	●								●	●							●	●	●	
8.26		●					●				●							●			
8.27		●					●				●							●			
8.28	●	●					●				●							●			
8.29											●							●			
8.30																		●			
8.31																		●		●	
8.32											●						●	●	●	●	
8.33																	●	●			
8.34	●	●								●	●			●				●	●	●	
8.35	●	●								●	●			●				●	●	●	
8.36	●	●								●	●			●				●	●	●	
8.37	●	●								●	●			●				●	●	●	
8.38							●				●							●	●	●	
8.39	●									●			●		●			●	●		
8.40	●	●								●									●		
8.41		●																	●		
8.42		●								●	●							●	●		
8.43	●	●							●	●								●	●		

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		Goals																			
		Community		Natural Resources & Recreation				History & Arch	Physical & Social Connectivity				Economy		Housing	Climate		Town Capacity			
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
Strategies	8.44		●															●	●		
	8.45		●							●	●							●	●		
	8.46																	●			
	8.47																	●			
	8.48																	●			
	8.49	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	
	8.50	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	
	8.51	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	
	8.52																●	●	●	●	
	8.53	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	
	8.54	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	
	8.55																	●	●		
	8.56																	●	●		
	8.57																	●	●		
	8.58												●					●			
	8.59																●	●	●	●	
	8.60																●	●	●	●	
	8.61																●	●		●	
	8.62	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	
	8.63	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	